

Enterprise Risk Management Policy

Adopted by the Board: 22 October 2014
Last Reviewed by the Board: 21 October 2015

Aurizon Holdings Limited (the Company)

ACN 146 335 622
Level 8, 900 Ann Street
Fortitude Valley QLD 4006

Contact

Telephone: 13 23 32
Email: companysecretary@aurizon.com.au
Website: www.aurizon.com.au

Enterprise Risk Management Policy

1. The overall objective of risk management is to assist Aurizon achieving its business objectives by appropriately considering threats and opportunities to make informed decisions.
2. Aurizon fosters a risk aware culture in all decision making through the application of high quality, integrated risk analysis and management.
3. Risk management is a value adding process for Aurizon to sustain and enhance shareholder value via establishing a culture, processes and structures for realising potential opportunities whilst managing adverse effects.
4. To deliver effective risk management outcomes to support the achievement of its business objectives, Aurizon will:
 - a. Encourage a risk aware culture of personal responsibility and accountability for risk management. This will include clearly defining and assigning accountabilities and responsibilities for the effective management of risks at all levels of the organisation and ensuring that accountability for risk management remains with the risk owners.
 - b. Develop, implement and maintain an enterprise risk management framework which will facilitate and also provide management assurance that risks are effectively managed.
 - c. Develop Board approved risk appetite guidelines and apply enterprise risk tolerance levels consistent with these guidelines.
 - d. Effectively manage its risks, evidence the same, and provide timely assurance to the Board.
 - e. Assess and continuously improve the effectiveness of the risk management processes through training, ongoing monitoring, periodic reviews, communication and consultation.
5. This policy applies to Aurizon and its subsidiaries and is subject to annual review by the Board.